

own randomized trials (including non-English-language trials and negative reports), discoveries of unpublished trials, and meta-analyses. The collected information extends through all branches of medicine, and the resulting comprehensive reviews, called the Cochrane Library, are distributed on CD-ROM and through the Internet (<http://www.cochrane.co.uk>). The journal Evidence-Based Medicine began to be published from 1995 by the American College of Physicians and the British Medical Journal Publishing Group. Several other journals for other specialties, including Evidence-Based Health Policy and Management, Evidence-Based Cardiovascular Medicine, Evidence-Based Nursing and Evidence-Based Mental Health, are being published or will be published.²

Many medical schools and hospitals are teaching EBM skills to undergraduate medical student residents, and the numbers are increasing so rapidly that Sackett, who is one of founders of EBM, claims that teaching the practice of EBM is now the issue of how, rather than whether.³ However, EBM is still a novel to Korean medical society yet. There is no report of Korean medical schools or hospitals teaching or practicing EBM. To the present our knowledge, no Korean medical school has the curriculum of bio-statistics, literature searching skills or critical appraisal skills in their undergraduate curriculum. EBM is really a paradigm shift in medical practice and an essential requirement to prepare future physician as the advocate of EBM claims¹, Korean medical schools should no longer ignore it, they should seriously consider the need to implement EBM to their curriculum. So it would be a meaningful approach to try to answer following questions.

1. Should we or should we not introduce EBM

the medical education in Korea?

2. If we should introduce EBM, when will be the best time? During the undergraduate curriculum or during the resident training course? Pre-clinical years or clinical years?
3. If we introduce the EBM to undergraduate curriculum, what can be the most desirable method to do it? Who should control the EBM curriculum Department or central unit? How can we make the best of it?

2. Should we introduce evidence-based medicine?

1) In favor of evidence-based medicine

Sackett and his colleagues defined EBM as follows⁴:

Evidence-based medicine is the conscientious, explicit, and judicious use of current best evidence in making decisions about the care of individual patients. The practice of EBM means integrating individual clinical expertise with the best available external clinical evidence from systematic research.

The advocates of EBM proclaim it as a "paradigm shift" as they believe that it will change the way medical practice fundamentally. They criticize conventional medicine as "autocratic", "authoritarian,"⁵ or "eminence-based"² medicine, in which clinical decisions are usually made on the basis of intuition, common sense, unsystematic personal experience, anecdotal evidence, or help from authority. They claim that the seniority or rank of a physician plays a major role in clinical decision making in conventional medicine. They also point out that conventional medicine usually recognizes pathophysiologic rationales (untested pathophysiologic reasoning) as sufficient grounds for clinical decision making, that may in fact be incorrect leading to inaccurate predictions about

performance of diagnostic tests and the efficacy of treatments.¹

Conventional medicine is based on the bio-medical model that reduces all diseases to structural or biochemical dysfunction. Within this framework, causes are perceived as leading inevitably rather than probabilistically to their consequences, and chance and ambiguity have a very small role in explication of pathophysiologic mechanisms and in diagnostic reasoning. However, it is now undeniable that diseases result from multiple factors rather than from single cause and there is much uncertainty in the development and progress of disease. There are false-positives and false-negatives in diagnostic tests, and most treatment methods have both risks and benefits. The changing patterns of medical practice also affect clinical decision making process heavily. For example, patient's autonomy is emphasized more than ever, and his/her preference becomes an important factor in the clinical decision making.

The managed care system and concerns about efficient distribution of medical resources influence clinical decision-making. Clinicians must know how to balance their duty to maximize the health of populations at the lowest resource cost. These changes in the context of clinical practice require physicians to refer to the most up-to-date clinical trial data in their decision making process.

However, the pattern of conventional clinical practice fails to meet this basic requirement for making decision based on the best available evidence. According to the direct observation by Covell et al.,⁶ general physicians usually identify up to 16 needs for new, clinically important information in a typical half-day of practice. However, only 30 percent of these information needs were met in the clinics and offices where the clinicians

worked, and most of this knowledge was obtained not by searching textbooks and journals but by asking colleagues. This study shows that many important clinical decisions are made on the basis of a physician's own intuition, reflection on past experiences or unverified opinions of senior physicians.

Proponents of EBM believe that it is the best strategy to meet the changing needs of contemporary medicine. Contrary to conventional medicine, decision making in EBM are dependent on "best available" clinical evidence from systematic research. The systematic research here usually means a randomized controlled trial.⁷ The advent and proliferation of randomized controlled trials over the last 30 years and the development of meta-analysis as a method of summarizing the results of a number of randomized trials made the practice of EBM possible.

2) Against evidence-based medicine

Ever since the introduction of EBM, it has received much criticism. Some critics claim that it pays too much attention to epidemiology and not enough to clinical experience and reasoning. Others call it a "fad" with no evidence to support its use.² But the most serious criticism has its finger on the evidence that EBM uses.⁸

Criticism 1. Clinical practice is as much art as science: Evidence-based medicine pays too much attention to epidemiology

In introducing EBM, its advocates strongly emphasized the use of scientific evidence supported by systematic research, and devaluated previous clinical experience. This gave an impression that only scientific evidence and clinical guidelines based on that scientific evidence should be the main, if not the only, determining factor in clinical decision

making. Naturally, this brought many refutations. Kenny⁹ argued that "clinical practice is not a science but an endeavor that uses science. Good science is necessary but insufficient for good practice. Scientific knowledge is not the only relevant knowledge; scientific and biologic goods are not the only goods taken into account. Clinical practice is both science and art." Establishing a good doctor-patient relationship, understanding of the psychological and social factors that may affect the clinical course or outcome, and anticipating and solving the problems of non-compliance and other obstacles against successful practice are components of clinical practice as an art. Critics of EBM worry about possible neglect of the art component by over-emphasizing so-called scientific evidence.

As a response to this criticism, advocates of EBM contended that these views represent a misunderstanding of the philosophy and intent of EBM. They explained that systemic reviews are meant not to replace clinician decision making but rather to enhance it.^{10,11}

Levin quoted Haynes that "Maybe we should have called it 'evidence-in-support-of-medicine'. . . what we are trying to say is that medical decisions should be based on the physician's clinical experience as well as any tests ordered, on the patient's wishes and preferences, then using the best evidence from research to guide our choices. . . I don't think anyone in his or her right mind would argue against paying attention to evidence from research. . . Most of the criticism has to do with our hubris, not with our conviction."²

Criticism 2. Limitations and flaws of the evidence

If the above criticism stemmed from misunderstanding, as the advocates of EBM claim,

criticism of Feinstein and Horwitz went directly to the problems of evidence itself.⁸ They pointed out that the evidence of EBM has the following problems:

1. There is not enough evidence to practice EBM. Evidences of EBM are supplied by randomized controlled trials. However, randomized trial is not possible for the prophylactic therapy of "risk" factors and many other clinical decision making issues. In some pathophysiologic principles, randomized trial would be inappropriate or unethical. The proponents of EBM said that "if no randomized trial have been carried out, we must find the next best available evidence and work out from there."¹² However, if we include other researches such as basic science researches, EBM may lose much of its novelty as an inductive, probabilistic approach to medical practice.

2. The data of randomized controlled trials do not include many types of treatment or patients seen in the real clinical practice. Many randomized trials enroll a restricted population confined to patients expected to be highly responsive to treatment. Too frail and too healthy patients are often excluded from randomized trials.

3. Most randomized trials omitted "soft" data such as the types of symptoms, severity of symptomatology (rate of growth) of illness, and severity of the co-morbidity produced by concomitant associated diseases. These soft data usually play an important role in the real clinical decision making process.

4. Randomized trials often omit clinical details that may be crucial for many therapeutic decisions. Among those details are responses to previous therapeutic agents, short-term response to remedial therapy, ease of regulation when the dose of therapy must be "titrated", difficulty in compliance with therapy and reasons for non-compliance, psychic or non-clinical reasons for impairment.

functional status, the social support system available at home and elsewhere, the patient's expectations for therapeutic accomplishment, and the patient's psychological state and preferences.

5. There can be a significant lag time in diffusion and uptake of new evidence. Meta-analysis of randomized trials may take long time; yet in clinical decision-making need latest information immediately.

6. In certain areas, there can be overwhelming information (evidence), and there may be a lack of consensus among the clinicians. Moreover, inappropriate use of evidence by guideline providers (for example, the Cochrane collaborators) or consumers of information (clinicians) may result in wrongful clinical decisions.

3) Evidence-based medicine: an essential 'add-on' course

Regarding EBM as a "paradigm shift" may be hubris or over-conviction by the proponents. Much of the criticism on EBM may be a reaction to the annoying style of the EBM proponents. Importance of clinical experience and basic pathophysiologic principle should not be ignored or devaluated. It is also true that much of the evidence in EBM has a flaw to be a gold standard and there is not enough evidence in many fields of clinical medicine. Nevertheless, we cannot deny the need for EBM as a new and appropriate method of practice in a rapidly changing context of clinical medicine. Core concept and basic skills of EBM such as acceptance of uncertainty, regular consultation of original literature, efficient evidence searching, handling the overwhelming amount of information, critical appraisal of evidence to make a correct clinical decisions are of crucial importance for clinical practice in the coming century. T

limitation and flaw of the evidence itself can be solved by the rapid development of research meta-analysis methodology.

It may be too radical to change the whole curriculum to EBM format, but it should be an essential "add-on" course in medical education to prepare future physicians.

3. When should we introduce the evidence-based medicine?

According to the Norman and Shannon's review article, it is more effective to teach EBM to undergraduate medical students than to residents. Instruction in critical appraisal skill can result in sizeable gains in knowledge among undergraduate medical students (mean gain 17.0%; standard deviation [SD] 4.0%). However, the effect of such instruction is much smaller among residents (mean gain 1.3%; SD 1.7%). Furthermore, there is no indication that the instruction in critical appraisal skill results in a change of residents' behavior with respect to the critical use of the literature.¹⁴ Norman and Shannon pointed out that the course credit intensive evaluation in the undergraduate curriculum appraisal course may explain the difference in knowledge gain between two education levels. Although, it is more effective to teach EBM during the undergraduate level, their review also indicates that there is no evidence that the gains in knowledge demonstrated in undergraduate courses can be sustained into residency and practice and eventually translated into improved patient outcome. Norman and Shannon suggested the integration of EBM as an essential and continuing component of undergraduate and postgraduate program to get larger and sustained effects.

According to Sackett and Parkes, critical appraisal is just one element of EBM process.³ The practice

Table 1. 5 Processes of EBM Practice

1. Convert the need for clinically-important information a diagnosis, prognosis, therapy, and other clinical and he care issues into answerable questions.
2. Track down, with maximum efficiency, the best evide with which to answer them.
3. Critically appraise that evidence for its validity (closes the truth) and usefulness (clinical applicability).
4. Integrate the results of this appraisal with our clin expertise and apply the result in our clinical practice.
5. Evaluate our performance.

EBM requires a much larger process that be with the patient and involves asking answe questions, finding the best evidence, assessin integrating the results of that assessment wit patient's unique biology and expectations, evaluating one's performance⁴ (Table 1). To these multiple requirements, EBM should be ta at multiple stages in pre-clinical, clinical, postgraduate curricula, and should be incorporates into the everyday function of the clinical teams in which learners gain the knowledge, skills, and attitudes that shape their clinical performance.

Basic bio-statistics and efficient litera searching skills can be successfully taught pre-clinical years. Skills to convert information n to answerable clinical questions and critical appr skills may be best taught at the end of pre-clinical years to minimize time gap betw knowledge gain and practice. Clinical practice EBM, including the application of the best avail evidences to patient problem and performa evaluation, should be continuously exercised du the clinical and postgraduate years.

4. How to introduce evidence-based medicine?

1) Centralized vs. departmental control of EBM course

Norman and Shanon show that all the sch reviewed in their article run EBM programs than 18 hours, and the main format of teachin short burst of classroom instruction. In resid programs, weekly journal club or seminar is most popular form of EBM.¹³ However, as Sac pointed out, more intense and continuous EBM program is required to get better and sustained effect.³ The course credits and intense evaluation are also required to get more knowledge gain from the EBM course.¹³ It means that the EBM course should be a formal and regular part of the undergraduate curriculum, and there should be a school body planning, executing, and evaluating the EBM courses.

The EBM courses should be delivered in diffe formats and different phases of undergrad curriculum. Basic skills to practice EBM, such biostatistics, literature searching skills, and cr appraisal skills, should be taught as a reg semester long course during the pre-cli curriculum. And clerkship courses should pro students plenty of opportunities to exercise E

with real patient problems. As a result, the EBM course requires a heterogeneous team faculty. Basic EBM skills should be taught by team of faculty who specialized in the medical informatics, biostatistics, decision analysis or health service research (i.e., librarians, epidemiologists pre-clinical years. And the real practice of EBM should be taught and guided by the clerkship directors of each discipline in clinical years. Communication and cooperation among the clinical and clinical faculty is essential to ensure smooth transition from the theory to practice of EBM. Organizing the EBM committee with all faculty engaged in EBM education (faculty of the pre-clinical EBM course and clerkship directors) can be an effective solution to promote such communication and cooperation.

2) Preparation for the successful implementation of EBM

Schneider and Eisenberg recommended a number of prerequisites or preparation to ensure a successful introduction of EBM.¹⁵ They are:

1. A foundation in basic computer literacy should be a requirement of entering medical students.

2. Applied medical informatics should be introduced early in the curriculum to increase future physician's familiarity with the basic informatics tools of practice (including computerized medical records, retrieving computer-based knowledge resources, and understanding the basics of Internet).

3. An evidence-based curriculum should include training in health evaluation sciences (such as cost-effectiveness analysis, decision analysis, health service research, and basic statistics knowledge) with an emphasis on practical approaches to draw inferences from databases and using data to understand the health of populations.

4. The curriculum should introduce a quality improvement paradigm that includes system analysis process, and outcome assessment modules. It also introduces methods for critical self-assessment and behavior modification.

5. Interdisciplinary team approaches to learning and studying should be incorporated into the early years of medical school to facilitate broad system-based thinking, conflict resolution, and management skills.

6. The training of medical informaticians should be a priority for medical educators.

7. Academic medical centers should take on the important role of evaluating the software that is applying the medical knowledge base to practice, ensuring that it is sound.

8. Research and teaching about methods for ensuring confidentiality and security of electronic records and communication should be incorporated into medical education.

Only an exhaustive preparation can guarantee a successful implementation of EBM. Medical schools should prepare hardware and software needs for EBM well ahead of the implementation of EBM. Securing enough number of computer terminals, speed Internet connections, electronic and traditional databases, and training of medical informaticians are part of this preparation. Especially, the training of medical informaticians is of great importance as they usually teach literature searching and informatics management more effectively than many clinical faculty.¹⁶ Making room for EBM course in already crowded medical curriculum may be a challenge that curriculum planner should solve. Reduction of existing lecture hours should be seriously considered.

3) Pre-clinical EBM course

Dorsch et al. introduced a ten-week critical appraisal course for third-year medical students.

taught cooperatively by library and clinical department (Department of Medicine) faculty. Although this course is provided in the clerkship course and students meet only once a week for two weeks, its learning objectives can be a good reference in preparing pre-clinical EBM course. The course consists of two different parts. First, students learn the information searching skills with the help of library faculty. The learning objectives in this part are as follows:

As a result of the course, students will be able to:

1. Plan strategy for identifying sources of information in the library
2. Recognize when it is/ is not appropriate to use Index Medicus, Current Contents, Science Citation Index, Medline, the library's card catalog, and online catalogs.
3. Use Medical Subject Headings to construct search.
4. Find, using indexes and listings, relevant articles on a clinical topic.
5. Find, using indexes and listings, relevant studies on a clinical topic.
6. Use Grateful Med software to retrieve articles on a clinical topic from selected database.

Second part of the course, instruction in reading and evaluating research methodology, and statistical analyses in published articles, is provided by medical faculty. Through this course, students will be able to:

1. Select a small number of quality journals to read on a regular basis.
 - A) Screen out poor or unimportant articles by examining the title, author(s), research abstract, and a key methodological point.
 - B) Critically appraise any articles that are of interest.
2. Evaluate the worth and usefulness of clinical information.

- A) Understand and use the concepts of "gold standard", sensitivity, specificity, positive predictive values, pre- and post-test probabilities, and the likelihood ratios when examining an article on a new diagnostic test.
- B) Understand the importance of an inception cohort, referral pattern, patient follow-up, development of objective outcome criteria, "blinded" assessment, and adjustment for extraneous prognostic factors in an article on prognosis or the clinical course of the disease.
- C) Understand the relative importance of the nine tests for causation.
- D) Understand the importance of random assignment, measurement of clinically important outcomes, patient follow-up, clinical significance, Type I and Type II errors, power, and the feasibility and generalizability of an article on therapy.

5) Practice of EBM in clinical years

Once students have been exposed to the basic principles of EBM, it can be best learned through practice with ongoing feedback from the faculty residents during clerkship courses. Various formats of EBM are being adopted in clerkship. Studying morning report, lunch conferences, weekly student seminars, and evening sessions are among the approaches in use. In these formats, students practice five basic skills of EBM.

1. Building a good question.
2. Carrying out an efficient, thoughtful search for evidence.
3. Choosing the best resources from the research output.
4. Critically appraising the evidence.
5. Applying what has been learned to the patient. In practicing EBM in real patient care, building a good question is the most important step. The s

question should pertain to clinical decisions pivoting to optimal care of the patient, and the group does not know, or disagrees about, evidence-based answers to the questions. A feedback and guidance of faculty and residents are very important. To ensure intensive and continuous practice of EBM during the clerkship course, faculty in the EBM committee (especially, faculty who are engaged in pre-clinical EBM education) should closely cooperate with clerkship directors who are responsible for introduction of EBM and student evaluation in their own discipline. And in this process, as any other implementation processes of new educational methods, the will and support from the dean and chairmen of department will be very important.

5. Conclusion

Although there are criticism on the advocacy style of EBM proponents and some shortcoming of the available evidence, it is undeniable that EBM can be a very useful and effective method to practice medicine in the rapidly changing context of clinical medicine. Medical schools in Korea should actively introduce it to their curriculum to educate future physicians. There can be many possible methods to introduce EBM to undergraduate curriculum in terms of the duration of course, time of introduction, operating body, and so on. Non-regular, short-courses are most widely adopted format of EBM education in North America and Europe. However, literature review shows that an intensive and continuous EBM course is required to ensure maximum knowledge gain and sustained change in the behavior of clinical practice. Course credits and formal evaluation is a useful strategy to enhance knowledge gain. In this paper, I propose following solutions as the best way to implement EBM course to Korean

medical schools.

1. EBM should be introduced in medical curriculum as early as possible. A foundation of computer literacy should be a requirement for entering medical students, and basic bio-statistic literature searching skills should be taught during pre-clinical years.
2. EBM course should be extended over the entire undergraduate and post-graduate course. Students should learn the basic skills and exercise of EBM at multiple levels of medical curriculum.
3. Pre-clinical EBM course should be a part of regular courses and should be taught by faculty who are expert in medical informatics, biostatistics, clinical decision making or critical appraisal. Course credits and formal evaluation is a useful strategy to maximize the educational impact.
4. There should be a central school body plan for executing, and evaluating the pre-clinical EBM courses. Practice of EBM during clinical years should be controlled by the clerkship directors of each discipline. To promote communication and cooperation among the faculty of the pre-clinical EBM course and clerkship directors, organizing the EBM committee can be an effective solution.

REFERENCES

1. Evidence Based Medicine Working Group: *Evidence-based medicine: a new approach to teaching the practice of medicine*. *JA* 268:2420, 1992
2. Levin A: *Evidence-based medicine gains supporters*. *Ann Intern Med* 128:334, 1998
3. Sackett DL, Parkes J: *Teaching critical appraisal: no quick fixes*. *Can Med Assoc J* 158:20, 1998
4. Sackett DL, Richardson WS, Rosenberg

- Haynes RB: *Evidence-based Medicine: How Practice and Teach EBM*. New York: Chu Livingstone, 1997
5. Davidoff F, Case K, Fried FW: *Evidence-based medicine: why all the fuss?* *Ann Intern Med* 122:727, 1995
 6. Covell DG, Uman GC, Manning PR: *Informant needs in office practice: are they being met?* *Ann Intern Med* 103:596, 1985
 7. Sackett DL, Rosenberg WMC: *On the need for evidence-based medicine*. *J Public Health* 17:330, 1995
 8. Feinstein AR, Horwitz RI: *Problems in "evidence" of "evidence-based medicine"* *Am J Med* 103:529, 1997
 9. Kenny NP: *Does good science make good medicine? Incorporating evidence into practice is complicated by the fact that clinical practice is as much art as science*. *CMJA* 157:33, 1997
 10. Badgett RG, O'Keefe M, Henderson MC: *Use of systematic reviews in clinical education*. *Intern Med* 126:886, 1997
 11. Badgett RG, O'Keefe M, Henderson M: *Clinical experience and evidence-based medicine* *Ann Intern Med* 128:245, 1998
 12. Kabat HF: *Problem-based learning: An approach to pharmaceutical education*. Monograph College of Pharmacy University of New Mexico Albuquerque, New Mexico, 1991
 13. Norman GR, Shannon SI: *Effectiveness of instruction in critical appraisal (evidence-based medicine) skills: a critical appraisal*. *Can Med Assoc J* 158:177, 1998
 14. Linzer M: *Critical appraisal: more work to be done*. *J Gen Intern Med* 5:457, 1990
 15. Schneider EC, Eisenberg JM: *Strategies and methods for aligning current and best medical practices*. *West J Med* 168:311, 1998
 16. Bordley DR, Fagan M, Theige D: *Evidence-based medicine: A powerful educational tool for clerkship education*. *Am J Med* 102:427, 1997
 17. Dorsch JL, Frasca MA, Wilson ML, Tom ML: *A multidisciplinary approach to information and critical appraisal instruction*. *Bull Med Assoc* 78:38, 1990